Hereford Regional Medical Center
DEAF SMITH COUNTY HOSPITAL DISTRICT

Board of Directors Meeting Minutes June 25, 2026

The Deaf Smith County Hospital District Board of Directors met in a regular monthly meeting on Thursday, June 25, 2026, at 5:30pm in the Board Room of Hereford Regional Medical Center.

Directors present: Tanner Black, Kevin Bunch, Robert Delacruz, Tim Laws, Carla Purcella, Troyce Sturgess and Chris Woodard
Other attendees: Candice Smith, CEO; Paul Gafford CFO; Kay Gudgell, CNO; Jodi Jordan, Admin Asst.; and Jim Steiert, Hereford Brand.

1. **Call to Order, Pledge and Invocation**
   Kevin Bunch, Chairman, called the meeting to order at 5:35 p.m. Kevin led the Pledge of Allegiance and Tim Laws offered the Invocation.

2. **Approval of Minutes**
   Chris Woodard made a motion to approve May 28, 2026, board minutes. The motion was seconded by Tanner Black. Motion carried.

3. **Chief Financial Officers Report**
   Presentation of financial statements
   Paul Gafford presented the financial statements and statistical reports for the period ending May 31, 2026. He reviewed key financial indicators, including 336 days cash on hand, 39 days in net accounts receivable, and cash and cash equivalents of approximately $30.8 million. Paul explained an accounting correction related to Medicaid supplemental payments that affected the month's financial results. The hospital reported a net loss of approximately ($252,854) for the month and year-to-date net income of approximately $1,286,961. He also reviewed patient volumes, revenues, operating expenses, capital purchases, and provided updates on Medicaid supplemental payments and the ATLIS program. Tim Laws made a motion to approve the financial statements as presented. Troyce Sturgess seconded the motion. Motion carried by a show of hands.

4. **Chief Executive Officer Report**
   Medical Staff Bylaws
   Candice Smith presented revisions to the Medical Staff Bylaws. Changes included requiring all providers to maintain Advanced Cardiac Life Support (ACLS) certification to remain compliant with Texas guidelines and revising the language regarding terms of office for Medical Staff leadership to allow continued service beyond the previous two-year limitation when approved. Tanner Black made a motion to approve the bylaws as presented. The motion was seconded by Carla Purcella. Motion carried.
   Report on Physician Recruitment
   Candice reported meeting with an exceptional physician candidate who is currently completing residency training. Although the candidate has approximately three years remaining before completing residency, administration plans to maintain contact regarding future recruitment opportunities.

CAH Update
Candice reported that paperwork has been submitted to the Texas Architectural Division as part of the Critical Access Hospital bed decommissioning process. Administration continues working through the required steps before proceeding with the project.
Review and approval of Business Office and Grant policies and procedures
Candice presented revisions to the Self-Pay and Bad Debt Financial Assistance Policy to reflect the hospital's current internal processes. Paul explained that the revisions ensure the hospital's written policy aligns with current practices and supports compliance during uncompensated care audits.
Candice also presented new Grant Cost Allowability and Allocability, Purchasing and Procurement, and Grant Management policies. These policies were developed to satisfy state grant requirements and formally document existing administrative procedures.
Carla Purcella made a motion to approve the revised Self-Pay and Bad Debt Financial Assistance Policy, Timely Filing Policy, Grant Cost Allowability and Allocability Policy, Purchasing and Procurement Policy, and Grant Management Policy. Robert de la Cruz seconded the motion. Motion carried.
Grant Update
Candice reported that the hospital received grant funding exceeding the original request amount. Administration will continue working through implementation plans to ensure the funds are utilized appropriately.

Executive Session
At 6:06 pm, Kevin Bunch announced that a closed meeting would be held pursuant to Tex. Gov Code 161.032, Tex. Gov Code 551.071 and Health and Safety Code 161.032 and Tex. Gov't Code 551.074. At 6:45 pm, Tanner Black made a motion to reconvene in open session. Motion was seconded by Chris Woodard. The following action was taken:

Troyce Sturgess made a motion to approve the reappointment, appointment, and voluntary resignation of the following providers:

Initial Appointment – Provisional
Sanghi, Amit, DO – Radiology (Red Flag)
Initial Appointment – Advancement
Abraham, Melby, MD – TeleNeph
Bassett, Perry, MD – Emergency Medicine
Shahani, Mandeep, MD - TeleNeph
Voluntary Resignations
Munoz, James, MD – Radiology – No longer reading with the company
Allied Health – Initial
Provisional
Garza, Griselda, NP – Nurse Practitioner
Reappointment –Advancement
Stevenson, Johsua, CRNA

Tanner Black seconded the motion. Motion passed unanimously.

5. **Adjournment**
Carla Purcella made a motion to adjourn. Tanner Black seconded. Motion passed unanimously. The meeting adjourned at 6:46 pm.

Kevin Bunch, Board Chairman