

**DEAF SMITH COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS MEETING  
June 25, 2020**

Notice is hereby given that Hereford Regional Medical Center is currently under the Texas Department of Health and Human Services Emergency Rule #GL 20-2015, issued April 6<sup>th</sup>, 2020, titled Emergency Rule for Hospital Response to Covid-19. This rule forbids hospital visitors for 120 days.

In accordance with section 418.016 of the Texas Government Code, the Office of the Governor has suspended statutes to the extent necessary to allow telephonic or videoconference meetings and to avoid congregate settings in physical locations: - those statutes that require a quorum or a presiding officer to be physically present at the specified location of the meeting; provided, however, that a quorum still must participate in the telephonic or videoconference meeting. This suspension is in effect until terminated by the Office of the Governor or until the March 13, 2020 disaster declaration is lifted or expires.

Therefore, the Board of Directors of Deaf Smith County Hospital District ("Board") will hold a regular meeting via audio and video conferencing as follows:

**DATE:** Thursday, June 25, 2020

**TIME:** 5:30 pm

**PLACE:** Audio/ Video Meeting  
<https://us02web.zoom.us/j/89920137818>

Toll Free Numbers are provided:

877 853 5257 US Toll-free

888 475 4499 US Toll-free

833 548 0276 US Toll-free

833 548 0282 US Toll-free

Please use Meeting ID: 899 2013 7818

The Audio/Video meeting will be accessible to the public at all times except for deliberations that may be held in a closed meeting under Subchapter D of the Texas Open Meetings Act and other applicable law. The following agenda lists the subjects that will be deliberated and acted upon during the meeting. The agenda was posted to meet the legal 30-day posting requirement to consider a tax abatement. This is an updated agenda effective June 22, 2020. If during the course of the meeting, an item should be discussed in a closed meeting or the Board requires legal counsel on an agenda item, the Board may convene in an executive session.

**AGENDA**

1. **Call to Order - Mr. Schueler**
2. **Pledge of Allegiance**

**DEAF SMITH COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS MEETING  
June 25, 2020**

**3. Invocation**

**4. Public Comment**

**5. Renegade Renewable Energy-Mr. Schueler**

**Action:** Review and take action on Renegade Renewal Energy Updated Tax Abatement Request.

Owner Renegade Renewables, LLC OBA Dawn Solar  
Applicant: Everett Jones, LLC - Sean Purdy  
Deaf Smith- Renegade Reinvestment Zone

Tract ONE: All of Section Seventeen (17), and the West part of Section Eighteen (18), Block Three (3), Deaf Smith County, Texas, containing 811 acres more or less.

Tract TWO: All of Section Six (6), being approximately Six Hundred Thirty-Six (636) acres, Block KI 4, Tap RR Co. Survey, Deaf Smith County, Texas.

Tract THREE: Approximately One Hundred Thirty (130) acres, being the Shaw Survey, Deaf Smith County, Texas.

Tract FOUR: Approximately Three Hundred Fifteen (315) acres, being all of the West% of Section Twenty-Four (24) (except approximately Six (6) acres of homestead). Block 3, AB & M Survey, Deaf Smith County, Texas.

Tract FIVE: Approximately One Hundred Ninety-Five (195) acres, being mostly the East 195 acres out of the West% of Section Five 5 Block K-1 County, Texas. Said tract does not extend to the North section line.

Tract SIX: The surface Estate only of the East Half (E12) of Section 5, Block K-14, Abstract 292, Deaf Smith County, Texas, containing 303.88 acres, more or less but expressly excluding that portion of the West Half (W12) of the NE corner of Section 5, Block K-14, Abstract 292 described in Deed from Alice Celeste Thompson containing 3 acres, more or less.

Tract SEVEN: Approximately 126 acres, being off the East side (E/side) of Section Twenty Five (25) Block Three (3) AB&M Survey and out of the Northwest corner (NW/corner) of Section Seventeen (17), located North and West of the U.S. Hwy 60, Block k-14m Tap RR Co., Survey, in Deaf Smith County, Texas.

Tract EIGHT: All of section Seven (7), Block K-14, Tap RR Co., Survey, Deaf Smith County, Texas

Tract NINE: All of section Eight (8), Block K-14, Tap RR Co., Survey, Deaf Smith County, Texas. Located North and West of Highway 60 in Deaf Smith County, Texas.

Tract TEN: All of the W.A. Hunt Preemption Survey, Abstract No.537, Deaf Smith County, Texas.

Tract ELEVEN: All of the M.H. CAHILL Preemption Survey, Abstract No. 535, Deaf Smith County, Texas.

Owner agrees to construct Improvements on the Site consisting of a solar power electric generation facility with a minimum Nameplate Capacity of four hundred fifty (450) megawatts DC located in the investment zone.

It is anticipated that the owner will make a capital investment in excess of four hundred million dollars (\$400,000,000).

**DEAF SMITH COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS MEETING  
June 25, 2020**

**6. Approval of Minutes**

**Action:** Regular Board meeting held on May 28, 2020.

**7. Chief Financial Officers Report – Mrs. Hunt**

**Action:** Review and approve financial statements and statistical reports relating to income, expenses, and budgeted operations for the periods ending May 31, 2020.

**8. Chief Executive Officers Report – Mr. Barnhart**

- Update on progress of parking lot repair and sealing project
- Covid-19 operational update. -Mr. Barnhart and Mrs. Clements
- Update on physician recruiting.
- Update on DSCHD board meeting location for July 2020.

**9. Medical Staff Report – Dr. Rohm**

**10. Adjournment**

The next meeting of the Deaf Smith County Hospital District will be held on **July 23, 2020, 2018** at 5:30pm.



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Jodi Jordan, Administrative Assistant  
Deaf Smith County Hospital District

# Sciumbato Law Office, P.C.

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Phone: 806.364.2626 | Fax: 806.364.9368  
[www.sciumbato-law.com](http://www.sciumbato-law.com)

March 20, 2020

Hereford Regional Medical Center  
Attn: Jeff Barnhart  
West 15<sup>th</sup> Street  
Hereford, Texas 79045

*via hand delivery and  
email to [jeff.barnhart@dshd.org](mailto:jeff.barnhart@dshd.org)*

Re: Amendment to Application for Tax Abatement Submitted by Renegade Renewables, LLC d/b/a Dawn Solar

Jeff,

Please accept this letter as a formal amendment to the Application for Tax Abatement (the "Application") submitted by Renegade Renewables, LLC d/b/a Dawn Solar (the "Applicant") on September 26, 2019. Specifically, the Applicant wishes to revise the response to Question 11 of that Application to reflect a request of 99% abatement of property taxes for 10 years and payment in lieu of taxation of \$146.40 per MW of Nameplate Capacity. That payment equates to just over \$100,000 annually during that period of abatement based on the current project layout. All other terms of the Application are intended to remain unchanged.

We also ask that (a) discussion of this Application be placed on the agenda for the next board meeting so that Applicant representatives may address the board and answer any questions regarding this development; and (b) consideration of this amended Application be placed on the agenda for the board meeting thereafter so that an abatement agreement with these new terms may be considered. Because of travel restrictions and recommended best practices involving COVID-19, any presentation by Applicant representatives is expected to be via teleconference. Please don't hesitate to call or email if you have any questions or concerns regarding any of the above.

Thank you,



Audie Sciumbato

AS/rf  
client

# FACT SHEET

## The purpose of Deaf Smith Rural Hospital – Keep Citizens Healthy

- Rural hospitals in Texas, as well as other States, are having difficulty staying in business
- Renegade Renewables has asked for a 99% tax abatement for ten years on an estimated \$500 Million and has offered \$100,000 per year for ten years to replace taxes. Over a 10-year period, Hereford hospital would receive \$1 Million in lieu of taxes
- Based on 2019 tax rates, the taxes on a \$500 Million installation would be \$1,572,900 per year (based on 100%, not 99%). Renegade Renewables has assured us that they cannot depreciate more than 80% of the value. Since it is a \$500 Million project, that would mean at the end of ten years they would have \$100 Million on the tax rolls. In visiting with Deaf Smith County Tax Assessor, it is most likely that the \$100 Million figure at the end of ten years would be depreciated each year thereafter.
- Does it make sense for a rural hospital to tax abate, particularly in these trying times? As you can see between the tax figure and the offer from Renegade—a sizeable difference.
- To compare our last tax abatement which was a 50% abatement and no abatement on I&S, that abatement based upon those facts related to Renegade would amount to \$527,975 per year, abated.

Recd  
6-22-20

Board of Directors, Deaf Smith Hospital District

Gentlemen:

Renegade Renewables is asking for a fixed hospital tax for ten years on a Solar Field to be built in the Dawn community.

Currently you are receiving less than \$3,000.00 (three thousand dollars) in total taxes per year on the proposed property. We are asking that you limit our taxes on this property to \$100,000.00 (one hundred thousand dollars) per year, for ten years. We are asking for only what other counties are offering to get projects into their county.

After ten years the property will be taxed at the normal tax rate at that time. The Solar field will add 20% of the original cost of the project to the tax roll permanently, (by state law). This will amount to approximately \$100,000,000.00 being added to the tax rolls permanently. This should gross the hospital district about \$1.2 million each year for the life of the field. We think more than 40 years.

This project has all the state and federal authorizations it is required to have to proceed with construction and will bring more than 200 jobs into the county for about 2 years. These are good paying jobs and after that about 8 permanent jobs. We will hire all that we can locally, along with all the subcontracting that we can hire locally. All the workers that can stay in Hereford will, but rooms and facilities are limited.

We are not asking you to spend any monies on our behalf or because of us. We are not asking for sewer lines, paved streets, water lines, utilities, or to construct anything, furnish land, or for any money. I know no one likes the word abatement, but it is a necessary evil if you are going to compete for new businesses in your community, and here you are still getting \$100,000.00 per year for ten years.

Thank you for your consideration,

Blue Planet Funding

Gentlemen,

Regarding the tax proposal by Renegade Renewable,

Apparently, you have been told Renegade will build on this site regardless what you do. Because you are asking in excess of \$1.65 million per year, we are having to consider other options.

Since the Pandemic has been here, we have received many offers of projects with 100% tax abatements in place that want Blue Planet to take and build. Blue planet has told me, if the people in Hereford do not want them here, they will not lose one dime by taking a walk on the Deaf Smith field. They can get tax credits for 100% of the money they have invested in Deaf Smith county.

Now, this does not include the developer, the local farmers, or the taxpayers. They will lose their shirt.

Where else can you find anything to bring into the county that does not use any water, has no odor, makes no noise and adds millions to the tax roll without anyone in the county laying out one dime.

Your action has already cost the county a 200MW solar field. The people on this project called me in less than 15 minutes after I received word of your action and told me to put all their plans on hold and might look at them again because you have a railroad that they could use for future projects, but might not.

By kneecapping the County Judge and Commissioners and the Economic Development Board you will take Hereford and Deaf Smith County out of consideration of any new projects. People will not come here and negotiate with each board in the county for an abatement.

Thanks,

Glenn Odom

Renegade Renewals

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This suspension is in effect until terminated by the Office of the Governor or until the March 13, 2020 disaster declaration is lifted or expires.

Directors present via video: Tanner Black, Bob Josserand, Mike Schueler and Chris Woodard.

Other attendees via video: Jeff Barnhart, CEO; Sharon Hunt, CFO; Candice Smith, CNO; Jodi Jordan, Admin Asst; Tammy Clements, Infection Control; Patsy Smith, HR; Audie Sciumbato; Jeff Blackmon, Hereford Brand; Glen Odom, Judge DJ Wagner, County Judge; Allen Funk; Herb Vogel; Wayne Betzen; Brant Couch, Healthsure.

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**1. Call to Order, Pledge and Invocation.**

Mike Schueler, Chairman, called the meeting to order at 5:23 p.m. Mr. Schueler led the Pledge of Allegiance and offered the Invocation.

**2. Public Comment.**

Jeff Blackmon from Hereford Brand expressed his appreciation for the Hospital District and thanked everyone during this difficult time.

**3. Renegade Renewable Energy Presentation**

Mr. Sciumbato presented the updated Renegade Renewable Energy tax abatement amendment. The updated abatement reflects a request of 99% per MW of Nameplate Capacity. That payment equates to just over \$100,000 annually during that period of abatement based on the current project layout. Some of the landowners voiced their approval of the abatement.

**4. Approval of Minutes for February 27, 2020.**

Mr. Woodard made a motion to approve February 27, 2020 minutes as presented. Motion was seconded by Mr. Black. Motion passed unanimously.



**5. Chief Financial Officers Report**

**Presentation of financial statements for February, March, and April of 2020**

Sharon Hunt, CFO presented the financial reports for the month of February, March, and April. The district realized a net gain of \$273,517 for the month of February and \$582,293 for the year which is above budget and higher than last year's bottom line, which showed a net loss of \$8509 for the year. For the month of March, the district had a net loss of \$25,919 for them month but for the year, the district had a net gain of \$556,375, which is above budget and higher than last year's bottom line, which showed a net loss of \$288,509 for the year. And for April, the district had a net loss of \$2,590 for the month and a net gain of \$553,784 for the year, which is above budget and higher than last year's bottom line which showed a net loss of \$188,066. Mrs. Hunt answered questions from the Board. Mr. Jossierand made a motion to approve all financials as presented. Motion was seconded by Mr. Woodard. Motion passed unanimously.

**6. Chief Executive Officer Report**

**Mandatory Training – House Bill3834 Cybersecurity Awareness Training**

Mr. Barnhart updated the board on House Bill 3834 Cybersecurity Awareness Training. All members need to take the training for the district's compliance with State.

**COVID – 19 Pandemic**

Mr. Barnhart, Mrs. Smith, and Mrs. Clements expressed appreciation to the community and the board for the continued support during the pandemic. They all updated the board on the most updated information regarding the Coronavirus, the procedures and process of the hospital and community and the plans for continued procedures. All answered questions from the board.

**Physician and Allied Health Recruitment**

Mr. Barnhart gave a brief update to the board regarding recruitment of physicians for our clinic and the change in our CRNAs. John Hartin will be semi-retired and only working PRN. With the change, we have hired Mary Hardie and Kelly Black. Mr. Barnhart also informed the board of Dr. Sean Wengroff would moving at the end of August 2020. The district will start the process in recruiting a FPOB. Mr. Barnhart answered questions and concerns from the board.

**Review and Approve Deaf Smith County Hospital Employee 2020-2021 Health Insurance Renewal**

Brant Couch of Healthsure presented Employee Insurance and Benefits proposal to the board and explained the highlights of their products and services for Rural Health Plans. He made his recommendations for our health plan. He noted that the bid was generally the same as last year, so the services will mirror our current plan. He also explained was the Stop-Loss proposal of two insurance companies and recommended going with Berkley. Mr. Barnhart and Mrs. Smith recommended using Berkley along with Mr. Couch and expressed their appreciation with Caprock. Caprock is very easy to work with and continue to help and resolve issues with all employee's plans and claims. Mr. Jossierand made a motion to approve the renewal with the recommendation of the CEO and HR director. The motion was seconded by Mr. Black. Chris Woodard abstained. Motion passed unanimously.

**7. Executive Session.**

At 6:50 pm, Mr. Schueler announced that a closed meeting would be held pursuant to Tex. Government Code 161.032 and 551.071 Appointments/ Reappointments of Medical Staff, and Non-Physician Clinical Providers to Hereford Regional Medical Center.

At 7:00 pm, Mr. Black made a motion to reconvene into open session. Mr. Woodard seconded the motion. Motion passed. The following action was taken Mr. Black made a motion to appoint, reappoint, and voluntary resignations:

**Initial Appointments:**

**Provisional Status- March 2020**

Lang, John, MD – Emergency Medicine – (Red Flag)

Steward, Holly, MD – Emergency Medicine

Trevino, Jaime, MD – Emergency Medicine

**Reappointment**

**Courtesy Status:**

Elhardt, Mary, MD – Emergency Medicine

Kanase, Padmaneeel, MD – Emergency Medicine

Shokr, Aiman, MD – Emergency Medicine

**Advancement:**

Kizzaart, Jerome, MD – Emergency Medicine

Rhodes, Helen, MD – Emergency Medicine

Thetford, David, MD – Emergency Medicine

**Allied Health**

**Advancement**

Flores, Elisa, NP – Nurse Practitioner

Jones, Lauren, NP – Nurse Practitioner

**Provisional Status- April 2020**

Attia, Khaled, MD – Emergency Medicine

**Reappointment**

**Active Status**

Rohm, Trevor, MD – Family Practice

Courtesy Status

Shamsi, Tariq, MD – Emergency Medicine

**Consulting Status**

Mehta, Nilay, MD – Radiology

**Voluntary Resignations**

Duran, Guadalupe, MD – Emergency Medicine

Fernando, Victoria, MD – Emergency Medicine

Patterson, Jeffrey, MD – Emergency Medicine

Scott, Sheyenne, MD – Emergency Medicine

**Allied Health Initial or reappointment**

**Reappointments**

Vogler, Phillip, PA - Radiology

**Initial Appointment or Reappointment – May 2020**

**Provisional Status**

Cassuto, James, MD – Radiology

Lennard, Luke, MD – Radiology

**Reappointment**

**Advancement**

Poage, Frederick, MD – Emergency Medicine

**Voluntary Resignations**

Flores, Michael, MD – Family Practice

**Allied Health Initial or Reappointment**

**Provisional**

Bhakta, Pranav, PA – Physician Assistant – Radiology

Giles, Thomas, PA – Physician Assistant – Radiology

Hardie, Mary, CRNA – Nurse Anesthetist

**Reappointment**

Seals, Nathin, PA – Physician Assistant

Motion was seconded by Mr. Woodard. Motion passed unanimously.

**8. Adjournment**

The meeting adjourned at 7:05 p.m. The motion was made by Mr. Woodard. Motion seconded by Mr. Black. Motion passed unanimously.

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Mike Schueler, President



**HEREFORD REGIONAL MEDICAL CENTER**  
**MONTHLY COMPARATIVE STATISTICAL REPORT**  
**MAY 2020**

	CURRENT MONTH			YEAR TO DATE		
	CURRENT	PRIOR YR	% DIFF	CURRENT	PRIOR YR	% DIFF
<b>INPATIENT - ADULTS &amp; PEDS</b>						
ADMISSIONS	77	50	54.0%	401	374	7.2%
PATIENT DAYS	206	140	47.1%	1,011	1,009	0.2%
<b>SWINGBED</b>						
ADMISSIONS	4	0	#DIV/0!	25	25	0.0%
PATIENT DAYS	27	0	#DIV/0!	232	231	0.4%
<b>OTHER INPATIENT</b>						
NEWBORN ADMITS	30	29	3.4%	182	184	-1.1%
NEWBORN DAYS	52	45	15.6%	292	293	-0.3%
INPATIENT SURGERIES	20	18	11.1%	108	118	-8.5%
PATIENT DAYS - ALL IP	285	185	54.1%	1,535	1,533	0.1%
<b>OUTPATIENT</b>						
OUTPATIENT SURGERIES	15	18	-16.7%	141	165	-14.5%
OBSERVATION ADMITS	49	31	58.1%	346	314	10.2%
EMERGENCY DEPT VISITS	507	651	-22.1%	5,093	5,501	-7.4%
AMBULANCE CALLS	167	121	38.0%	1,188	991	19.9%
PHYSICAL THERAPY VISITS	542	922	-41.2%	6,739	8,006	-15.8%
LAB PROCEDURES	7,787	8,268	-5.8%	60,853	64,673	-5.9%
RADIOLOGY PROCEDURES	777	1,066	-27.1%	7,065	8,004	-11.7%
RESPIRATORY PROCEDURES	682	487	40.0%	3,565	3,831	-6.9%
EKGs	106	127	-16.5%	961	1,018	-5.6%
SLEEP STUDIES	0	0	#DIV/0!	11	3	266.7%
ORTHO PROCEDURES	0	0	#DIV/0!	3	13	-76.9%
MEALS SERVED	2,343	1,825	28.4%	16,419	15,989	2.7%
<b>CLINIC</b>						
RURAL HEALTH CLINIC VISITS	1,848	2,608	-29.1%	19,457	21,688	-10.3%
PHYSICIAN ENCOUNTERS	639	998	-36.0%	6,470	9,414	-31.3%
MIDLEVEL ENCOUNTERS	1,082	1,343	-19.4%	10,721	9,762	9.8%
WALK-IN CLINIC	108	249	-56.6%	2,055	2,219	-7.4%
COUNSELING/PSYCHOLOGY	19	18	5.6%	211	293	-28.0%

FY 2020 STATISTICS

	B	C	D	E	F	G	H	I	J	K	L	M	N	O
5														
6	<b>Admissions</b>	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Total
7	Med/Surg & ICU	19	20	27	29	28	21	22	44					210
8	OB	24	26	22	18	22	20	26	33					191
9	Adults & Children Total	43	46	49	47	50	41	48	77					401
10	Newborns	23	25	22	17	22	20	23	30					182
11	Swing Bed	2	1	8	3	2	2	3	4					25
12	Observations	46	40	41	52	37	45	36	49					346
13														
14	<b>Patient Days</b>													
15	Med/Surg & ICU	62	73	81	91	98	56	65	147					673
16	OB	41	43	41	34	38	39	43	59					338
17	Adults & Children Total	103	116	122	125	136	95	108	206					1,011
18	Newborn	39	42	32	31	31	33	32	52					292
19	Swing Bed	13	16	90	20	36	11	19	27					232
20	Observation Hours	681	660	623	835	739	724	609	957					5,828
21														
22	<b>Average Daily Census</b>	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Total
23	Adults & Children	3.3	3.9	3.9	4.0	4.7	3.1	3.6	6.6	0.0	0.0	0.0	0.0	4.1
24	Newborn	1.3	1.4	1.0	1.0	1.1	1.1	1.1	1.7	0.0	0.0	0.0	0.0	1.2
25	Swing Bed	0.4	0.5	2.9	0.6	1.2	0.4	0.6	0.9	0.0	0.0	0.0	0.0	1.0
26	All inclusive	5.0	5.8	7.9	5.7	7.0	4.5	5.3	9.2	0.0	0.0	0.0	0.0	6.3
27														
28	<b>Visits</b>	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Total
29	Emergency Room Visits	552	714	917	732	620	652	399	507					5,093
30	Ambulance Calls/Runs	146	150	163	161	146	124	131	167					1,188
31	Rural Health Clinic Encounters	2,808	2,411	2,849	2,907	2,412	2,273	1,949	1,848					19,457
32	Physical Therapy Visits	1,083	890	1,053	1,000	895	706	570	542					6,739
33	Worksmart Procedures	868	634	948	1,020	957	771	536	557					6,291
34														
35	<b>Procedures</b>	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Total
36	Same Day Surgeries	27	26	12	20	18	15	8	15					141
37	In Patient Surgeries	14	5	14	18	11	17	9	20					108
38	Anesthesia Cases	43	38	28	36	29	27	25	41					267
39	Lab Procedures	7,600	7,179	7,942	8,877	7,701	7,385	6,382	7,787					60,853
40	Radiology Procedures	998	858	945	1,062	897	837	691	777					7,065
41	Respiratory Therapy Treatments	453	503	426	520	560	222	199	682					3,565
42	E.K.G.s	135	120	116	156	102	115	111	106					961
43	Sleep Studies	1	1	0	3	4	2	0	0					11
44	Ortho Procedures	0	2	0	1	0	0	0	0					3
45														
46	<b>Other</b>	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Total
47	Meals Served	1,970	2,083	2,156	1,882	1,857	1,913	2,215	2,343					16,419
48	Laundry Pounds	19,632	19,552	21,595	19,774	18,195	18,459	15,020	19,619					151,846

## RHC ENCOUNTERS 2020

<b>Office Encounters</b>	<b>Oct-19</b>	<b>Nov-19</b>	<b>Dec-19</b>	<b>Jan-20</b>	<b>Feb-20</b>	<b>Mar-20</b>	<b>Apr-20</b>	<b>May-20</b>	<b>Jun-20</b>	<b>Jul-20</b>	<b>Aug-20</b>	<b>Sep-20</b>	<b>TOTAL</b>
<b>Physician Encounters</b>													
H.R. Johnson, MD	332	257	280	316	279	249	188	221					2122
John Gregg, MD	74	48	70	64	51	42	30	49					428
Trevor Rohm, MD	273	194	251	226	149	171	174	146					1584
Sean Wengroff, MD	164	157	153	120	105	155	127	142					1123
Alanna Barfoot, DO	180	134	151	197	160	150	160	81					1213
<b>Nurse Practitioners</b>													
Carmen Flood, NP-C	260	189	287	235	214	225	130	138					1678
Carolyn Jansa, WHNP	241	229	272	277	188	176	209	115					1707
Susan Cruz NP	277	155	181	208	220	142	138	159					1480
MaryEllen Avila, FNP	223	166	188	172	182	139	134	122					1,326
Jennifer Heiman, FNP	198	149	144	240	200	136	145	171					1383
Marinda Newkirk, FNP	213	198	158	188	148	140	141	156					1,342
Michelle Williams, NP	72	183	255	227	188	265	193	221					1,604
Angelica Miranda, FNP (PRN)	12	21	30	15	-	14	-						92
Elisa Flores, FNP (PRN)	26	0	40	43	-	-	-						109
<b>Walk-In Clinic</b>													
Lauren Jones-FNP	231	310	363	338	285	250	170	108					2055
<b>Psychology</b>													
Julie Johnson, Ed.D Psychologist	22	13	22	18	25	10	2	11					123
<b>LPC</b>													
Ken Haney	10	8	4	23	18	9	8	8					88
<b>Face-to-Face Encounters</b>	<b>2808</b>	<b>2411</b>	<b>2849</b>	<b>2907</b>	<b>2412</b>	<b>2273</b>	<b>1949</b>	<b>1848</b>					<b>19457</b>

Month														
	20-Apr													
	Providers:													
Medical Service	Gregg	YTD	Johnson	YTD	Rohm	YTD	Wengroff	YTD	Barfoot	YTD	Chase	YTD	Seals	YTD
ICU	0	2	0	0	0	3	1	2	0	0	0	0	0	0
Inpatient	5	30	0	18	8	84	1	2	8	30	0	0	0	0
OB	2	14	8	69	0	0	11	64	5	9	0	0	0	0
Nursery	0	0	16	103	0	15	0	0	7	36	0	0	0	0
Swingbed	0	0	0	2	2	15	0	0	1	5	0	0	0	0
Observation	8	51	1	39	11	114	3	17	13	76	0	0	0	0
Emergency Room	0	2	0	0	1	4	0	0	0	0	123	1215	147	1404
<b>Totals:</b>	15	97	25	231	21	231	16	85	34	156	123	1215	147	1404

**HEREFORD REGIONAL MEDICAL CENTER  
STATEMENT OF REVENUE AND EXPENSES  
FOR THE PERIOD ENDING MAY 31, 2020**

<u>CURRENT MONTH ACTUAL</u>	<u>CURRENT MONTH BUDGET</u>	<u>CURRENT MONTH VARIANCE</u>		<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>YTD VARIANCE</u>
<b>REVENUE</b>						
956,918	600,983	355,935	IP REVENUE	5,157,870	4,807,867	350,003
2,304,564	2,518,691	(214,127)	OP REVENUE	20,892,053	20,149,531	742,523
294,311	463,409	(169,098)	CLINIC REVENUE	3,412,380	3,707,269	(294,889)
586,226	189,500	396,726	MEDICAID SUPPLEMENTAL PAYMENTS	1,308,345	1,516,000	(207,655)
<u>4,142,019</u>	<u>3,772,583</u>	<u>369,436</u>	<b>GROSS PATIENT REVENUE</b>	<u>30,770,649</u>	<u>30,180,667</u>	<u>589,982</u>
<u>1,913,288</u>	<u>2,187,861</u>	<u>(274,573)</u>	DEDUCTIONS FROM REVENUE	<u>17,630,027</u>	<u>17,502,886</u>	<u>127,141</u>
2,228,731	1,584,723	644,009	<b>NET PATIENT REVENUE</b>	13,140,621	12,677,780	462,841
<u>58,951</u>	<u>90,992</u>	<u>(32,041)</u>	OTHER REVENUE	<u>792,771</u>	<u>727,933</u>	<u>64,837</u>
<u>2,287,682</u>	<u>1,675,714</u>	<u>611,968</u>	<b>TOTAL REVENUE</b>	<u>13,933,392</u>	<u>13,405,714</u>	<u>527,678</u>
<b>EXPENSES</b>						
827,041	753,092	73,949	SALARIES AND WAGES	5,962,076	6,024,740	(62,663)
109,103	185,412	(76,310)	EMPLOYEE BENEFITS	1,277,133	1,483,300	(206,167)
393,018	489,592	(96,574)	PROFESSIONAL FEES	3,821,148	3,916,733	(95,585)
256,353	208,498	47,855	SUPPLIES	1,758,046	1,667,983	90,063
24,815	26,385	(1,570)	TELEPHONE/UTILITIES	158,154	211,080	(52,926)
2,714	6,282	(3,568)	TRAINING AND EDUCATION	37,268	50,253	(12,985)
1,167	9,342	(8,175)	REPAIRS AND MAINTENANCE	40,576	74,733	(34,157)
115,875	109,452	6,423	SERVICE CONTRACTS	867,338	875,613	(8,276)
19,760	13,695	6,065	INSURANCE	130,073	109,560	20,513
248	1,193	(945)	LEGAL EXPENSE	5,901	9,540	(3,640)
87,440	88,935	(1,496)	INTEREST EXPENSE	718,250	711,483	6,767
55,228	50,858	4,370	OTHER EXPENSES	413,026	406,863	6,162
<u>180,567</u>	<u>183,192</u>	<u>(2,625)</u>	DEPRECIATION	<u>1,462,203</u>	<u>1,465,533</u>	<u>(3,330)</u>
<u>2,073,326</u>	<u>2,125,927</u>	<u>(52,601)</u>	<b>TOTAL OPERATING EXPENSES</b>	<u>16,651,193</u>	<u>17,007,416</u>	<u>(356,223)</u>
<u>214,356</u>	<u>(450,213)</u>	<u>664,569</u>	OPERATING INCOME / (LOSS)	<u>(2,717,801)</u>	<u>(3,601,702)</u>	<u>883,901</u>
<u>453,136</u>	<u>450,213</u>	<u>2,924</u>	NON-OPERATING REVENUE	<u>3,617,359</u>	<u>3,601,701</u>	<u>15,657</u>
<u><u>667,493</u></u>	<u><u>(0)</u></u>	<u><u>667,493</u></u>	<b>NET GAIN/(LOSS)</b>	<u><u>899,558</u></u>	<u><u>(0)</u></u>	<u><u>899,558</u></u>



**HEREFORD REGIONAL MEDICAL CENTER  
STATEMENT OF REVENUE AND EXPENSE  
FOR THE PERIODS ENDING MAY 31, 2020 AND 2019**

<u>MAY 2020 ACTUAL</u>	<u>MAY 2019 ACTUAL</u>	<u>VARIANCE</u>		<u>YTD FY 2020 ACTUAL</u>	<u>YTD FY 2019 ACTUAL</u>	<u>VARIANCE</u>
<b>REVENUE</b>						
956,918	660,402	296,516	IP REVENUE	5,157,870	4,854,274	303,596
2,304,564	2,401,557	(96,992)	OP REVENUE	20,892,053	20,118,935	773,118
294,311	412,700	(118,389)	CLINIC REVENUE	3,412,380	3,647,791	(235,411)
<u>586,226</u>	<u>(136,171)</u>	<u>722,398</u>	MEDICAID SUPPLEMENTAL PAYMENTS	<u>1,308,345</u>	<u>1,630,572</u>	<u>(322,226)</u>
4,142,019	3,338,487	803,532	<b>GROSS PATIENT REVENUE</b>	30,770,649	30,251,572	519,076
<u>1,913,288</u>	<u>1,219,771</u>	<u>693,517</u>	DEDUCTIONS FROM REVENUE	<u>17,630,027</u>	<u>17,353,651</u>	<u>276,377</u>
2,228,731	2,118,716	110,015	<b>NET PATIENT REVENUE</b>	13,140,621	12,897,921	242,700
<u>58,951</u>	<u>80,839</u>	<u>(21,888)</u>	OTHER REVENUE	<u>792,771</u>	<u>1,055,122</u>	<u>(262,352)</u>
2,287,682	2,199,556	88,127	<b>TOTAL REVENUE</b>	13,933,392	13,953,044	(19,652)
<b>EXPENSES</b>						
827,041	758,031	69,010	SALARIES AND WAGES	5,962,076	5,920,447	41,630
109,103	99,557	9,545	EMPLOYEE BENEFITS	1,277,133	1,530,433	(253,300)
393,018	511,611	(118,594)	PROFESSIONAL FEES	3,821,148	3,932,259	(111,110)
256,353	148,870	107,483	SUPPLIES	1,758,046	1,630,500	127,546
24,815	22,713	2,102	TELEPHONE/UTILITIES	158,154	200,454	(42,300)
2,714	5,368	(2,654)	TRAINING AND EDUCATION	37,268	63,038	(25,770)
1,167	2,164	(997)	REPAIRS AND MAINTENANCE	40,576	36,301	4,276
115,875	141,021	(25,146)	SERVICE CONTRACTS	867,338	901,296	(33,958)
19,760	8,530	11,230	INSURANCE	130,073	111,445	18,629
248	3,650	(3,403)	LEGAL EXPENSE	5,901	11,672	(5,772)
87,440	151,430	(63,990)	INTEREST EXPENSE	718,250	780,381	(62,131)
55,228	40,585	14,643	OTHER EXPENSES	413,026	384,901	28,125
<u>180,567</u>	<u>175,392</u>	<u>5,175</u>	DEPRECIATION	<u>1,462,203</u>	<u>1,415,063</u>	<u>47,140</u>
2,073,326	2,068,922	4,404	<b>TOTAL OPERATING EXPENSES</b>	16,651,193	16,918,189	(266,996)
<u>214,356</u>	<u>130,633</u>	<u>83,723</u>	OPERATING INCOME / (LOSS)	<u>(2,717,801)</u>	<u>(2,965,145)</u>	<u>247,344</u>
453,136	417,106	36,031	NON-OPERATING REVENUE	3,617,359	3,324,818	292,541
<u>667,493</u>	<u>547,739</u>	<u>119,754</u>	<b>NET GAIN/(LOSS)</b>	<u>899,558</u>	<u>359,672</u>	<u>539,885</u>

**HEREFORD REGIONAL MEDICAL CENTER  
STATEMENT OF REVENUE AND EXPENSE  
12-MONTH RUNNING TREND REPORT**

	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20
<b>REVENUE</b>												
IP REVENUE	541,360	582,223	724,734	549,585	667,537	520,915	614,598	956,918				
OP REVENUE	2,640,454	2,708,337	2,936,487	3,187,635	2,706,848	2,533,735	1,887,659	2,304,564				
CLINIC REVENUE	524,352	433,242	506,917	496,343	418,337	407,441	317,771	294,311				
MEDICAID SUPPLEMENTAL PAYMENTS	92,401	93,140	8,592	76,586	329,605	108,029	13,766	586,226				
<b>GROSS PATIENT REVENUE</b>	<b>3,798,567</b>	<b>3,816,942</b>	<b>4,176,730</b>	<b>4,310,149</b>	<b>4,122,328</b>	<b>3,570,120</b>	<b>2,833,794</b>	<b>4,142,019</b>				
<b>DEDUCTIONS FROM REVENUE</b>	<b>2,247,926</b>	<b>2,225,000</b>	<b>2,556,735</b>	<b>2,419,801</b>	<b>2,334,910</b>	<b>2,057,226</b>	<b>1,875,141</b>	<b>1,913,288</b>				
<b>NET PATIENT REVENUE</b>	<b>1,550,641</b>	<b>1,591,942</b>	<b>1,619,994</b>	<b>1,890,348</b>	<b>1,787,418</b>	<b>1,512,894</b>	<b>958,653</b>	<b>2,228,731</b>				
<b>OTHER REVENUE</b>	<b>97,734</b>	<b>67,564</b>	<b>63,343</b>	<b>76,854</b>	<b>58,935</b>	<b>92,734</b>	<b>276,655</b>	<b>58,951</b>				
<b>TOTAL REVENUE</b>	<b>1,648,375</b>	<b>1,659,506</b>	<b>1,683,337</b>	<b>1,967,202</b>	<b>1,846,353</b>	<b>1,605,628</b>	<b>1,235,308</b>	<b>2,287,682</b>				
<b>EXPENSES</b>												
SALARIES AND WAGES	755,693	755,622	717,929	773,838	670,106	679,605	782,243	827,041				
EMPLOYEE BENEFITS	204,018	186,235	168,759	200,597	138,241	155,284	114,897	109,103				
PROFESSIONAL FEES	426,448	566,747	440,859	478,808	521,654	535,758	457,857	393,018				
SUPPLIES	230,822	159,396	241,764	249,474	191,301	249,850	179,096	256,353				
TELEPHONE/UTILITIES	30,257	21,664	19,367	19,507	17,906	7,716	16,922	24,815				
TRAINING AND EDUCATION	5,110	7,246	5,382	5,304	5,264	3,503	2,746	2,714				
REPAIRS AND MAINTENANCE	6,888	4,137	1,961	1,506	4,201	4,900	15,816	1,167				
SERVICE CONTRACTS	110,380	97,504	113,794	100,344	109,877	109,890	109,673	115,875				
INSURANCE	16,560	17,500	14,334	14,906	12,476	14,906	19,631	19,760				
LEGAL EXPENSE	2,043	0	2,400	0	1,210	0	0	248				
INTEREST EXPENSE	91,637	86,669	91,632	92,948	92,977	87,466	87,483	87,440				
OTHER EXPENSES	42,498	57,386	59,519	47,311	52,680	57,837	40,566	55,228				
DEPRECIATION	168,921	169,492	169,388	206,168	206,733	180,369	180,567	180,567				
<b>TOTAL OPERATING EXPENSES</b>	<b>2,091,275</b>	<b>2,129,599</b>	<b>2,047,088</b>	<b>2,190,710</b>	<b>2,024,627</b>	<b>2,087,083</b>	<b>2,007,494</b>	<b>2,073,326</b>				
<b>OPERATING INCOME / (LOSS)</b>	<b>(442,900)</b>	<b>(470,093)</b>	<b>(363,751)</b>	<b>(223,508)</b>	<b>(178,274)</b>	<b>(481,455)</b>	<b>(772,186)</b>	<b>214,356</b>				
<b>NON-OPERATING REVENUE</b>	<b>452,524</b>	<b>450,464</b>	<b>455,330</b>	<b>450,711</b>	<b>451,790</b>	<b>455,536</b>	<b>447,867</b>	<b>453,136</b>				
<b>NET GAIN/(LOSS)</b>	<b>9,624</b>	<b>(19,629)</b>	<b>91,579</b>	<b>227,203</b>	<b>273,517</b>	<b>(25,919)</b>	<b>(324,319)</b>	<b>667,493</b>				

**Board of Directors Financial Report  
Notes to Financial Statements  
May 2020**

**OVERALL CFO SUMMARY:**

Note...April financial statements have been restated to reflect the reclassification of stimulus funds from revenue to payables as instructed by our accountants at BKD. The restated income statement from April is included in your packet.

The hospital received additional funding for COVID-19, with the largest amounts coming from the Health & Human Services Commission (HHS) for rural relief. Thus far, we have received the following amounts related to COVID-19 (The THA and SHIP grants and part of the stimulus funds are in other operating revenue. The remainder, \$5,864,015, is in grants payable in the liability section of the balance sheet. These amounts will be moved to other operating revenue as the funds are expended or forgiven.):

Total HHS Stimulus Funding	\$4,052,716
THA ASPR Grants	\$5,987
TDAG SHIP Grant	\$84,317
SBA PPP Loan	\$1,981,582
<b>Total COVID Funding</b>	<b>\$6,124,602</b>

We are continuing to work on the reporting requirements related to this funding and tracking expenses, and also considering approved spending categories as these funds must be spent on preparedness, training, and treatment of COVID-19 patients.

**INCOME STATEMENT:**

- Inpatient revenue was higher than budgeted and prior year for the month and year.
- Outpatient revenue for the year remains higher than budget and prior year. Monthly totals are below budget and prior year.
- Clinic revenue for the month and year are below prior year and budgeted amounts.
- Medicaid Supplemental Payments reflect net disproportionate share funds of \$586,226 that were received during the month. These amounts are higher than prior year and budget amounts for the month, but, lower for the year.
- Gross patient revenue was above budget and prior year amounts for both the month and year.
- Deductions from revenue for the month were below budget, but, higher than prior year. Year-to-date totals are above budget and prior year amounts.
- Net patient revenue for the month and year are higher than budgeted and prior year.
- Other revenue, which includes COVID-19 stimulus and grant funding, tobacco settlement funds, as well as EMS/Trauma funding, meals, medical records, rent income, and 340B program revenue was below budget and prior year amounts for the month. Fiscal year totals are above budget, but less than prior year.

- Total operating revenue for the month was \$2,287,682, which was above budget and prior year for both the month and year.
- Salaries and wages for the month were above budget and prior year. These expenses are also higher than prior year, but, below budget for the year.
- Employee benefits, which includes FICA, retirement, and employee health insurance, were below prior year numbers for the month and year. These expenses are below budget for the year, but, were higher than budgeted for the month. Decreased employee health insurance claims have helped bring down these costs. Also, we received tax credits for employees that were out on COVID-19 leave due to illness or being quarantined. This reduced our employment tax expense.
- Professional fees and purchased services include physician fees for the clinic, the hospitalist program, surgery call and emergency room coverage, contract labor (CFO), reference lab, radiology services, contract nursing, pharmacy management and collection fees for the Ni2 Contract. These expenses were below prior year and budget for the month and year.
- Supplies were higher than budget and prior year for the month and year-to-date, primarily due to added purchases related to the pandemic. These will be offset with grant and stimulus funding.
- Utilities and telephone expenses were higher than prior year for the month, but, below budget and prior year for the year.
- Training and education expenses are below budget and prior year for the month and year.
- Repairs and maintenance costs for the month were below budget and prior year month, and also higher compared to prior year-to-date totals, but below budget for year.
- Service contracts expenses for the month were higher than budgeted, but, slightly lower than prior year. For the year, these expenses are below budget and prior year.
- Insurance expenses for the month and year are above budget and prior year.
- Interest expense was below budget and prior year for the month and lower than last year's totals, but, higher than budgeted for the year.
- Other expenses include billing expenses, dues/license fees, service charges and 340B administration fees. These expenses were above budget and prior year for the month and year.
- Operating expenses, which totaled \$2,073,326, were slightly higher than prior year monthly amounts, but, below budget for the month and fiscal year and also lower than prior year totals.
- Non-operating revenue, including tax revenue, interest and penalties, was above budget and prior year for the month and year.
- The hospital had a net gain of \$667,493 for the month. For the year, the hospital has a net gain of \$899,558, which is above budget and higher than last year's bottom line, which showed a net gain of \$359,672.

**HEREFORD REGIONAL MEDICAL CENTER  
BALANCE SHEET  
FOR MONTH ENDED MAY 31, 2020**

	<b>CURRENT MONTH 5/31/2020</b>	<b>PRIOR YEAR 5/31/2019</b>	<b>VARIANCE</b>
<b>ASSETS AND DEFERRED OUTFLOWS OF RESOURCES</b>			
<b>CURRENT ASSETS</b>			
Cash and Cash Equivalents	15,996,782	6,892,331	9,104,451
Gross Patient Accounts Receivable	9,873,588	8,325,408	1,548,180
Less: Estimated Allowance Accounts	<u>(7,642,455)</u>	<u>(6,657,315)</u>	<u>(985,140)</u>
Net Patient Accounts Receivable	2,231,134	1,668,093	563,041
Estimated Third Party Receivable	72,655	232,103	(159,448)
Supplemental Medicaid Payments Receivable	32,230	907,536	(875,305)
Other Receivables	14,504	33,581	(19,077)
Taxes Receivable	217,877	206,353	11,524
Inventories	434,436	383,268	51,169
Prepaid Expenses	<u>318,206</u>	<u>332,308</u>	<u>(14,102)</u>
<b>TOTAL CURRENT ASSETS</b>	<b>19,317,824</b>	<b>10,655,572</b>	<b>8,662,252</b>
<b>NON-CURRENT ASSETS</b>			
Investment in THIE	201,662	219,903	(18,241)
Capital Assets, Net	25,341,626	27,076,755	(1,735,130)
<b>TOTAL NON-CURRENT ASSETS</b>	<b>25,543,288</b>	<b>27,296,658</b>	<b>(1,753,371)</b>
<b>TOTAL ASSETS</b>	<b>44,861,112</b>	<b>37,952,231</b>	<b>6,908,881</b>
Deferred Outflows of Resources, Pension Plan	1,051,186	258,010	793,176
<b>TOTAL ASSETS AND DEFERED OUTFLOW OF RESOURCES</b>	<b><u>45,912,298</u></b>	<b><u>38,210,241</u></b>	<b><u>7,702,057</u></b>
<b>LIABILITIES</b>			
<b>CURRENT LIABILITIES</b>			
Accounts Payable	249,142	552,000	(302,858)
Accrued Compensation and Related Liabilities	889,935	682,121	207,813
Accrued Interest	262,319	312,812	(50,494)
Due to Third Parties	0	0	0
Grants Payable	5,864,015	0	5,864,015
Deferred Property Tax Revenue	1,801,063	1,659,515	141,549
Net Pension Liability	666,901	(594,291)	1,261,192
Deferred Inflow Resources	83,315	341,992	(258,677)
Current Maturities of Long-Term Debt	<u>780,000</u>	<u>0</u>	<u>780,000</u>
<b>TOTAL CURRENT LIABILITIES</b>	<b>10,596,689</b>	<b>2,954,149</b>	<b>7,642,540</b>
<b>LONG-TERM DEBT, LESS CURRENT MATURITIES</b>	<b>22,260,707</b>	<b>23,828,306</b>	<b>(1,567,599)</b>
<b>TOTAL LIABILITIES</b>	<b>32,857,396</b>	<b>26,782,455</b>	<b>6,074,941</b>
YEAR TO DATE EARNINGS	899,558	359,672	539,885
RETAINED EARNINGS	12,155,343	11,068,113	1,087,231
<b>TOTAL RETAINED EARNINGS</b>	<b>13,054,901</b>	<b>11,427,785</b>	<b>1,627,116</b>
<b>TOTAL LIABILITIES AND RETAINED EARNINGS</b>	<b><u>45,912,298</u></b>	<b><u>38,210,241</u></b>	<b><u>7,702,057</u></b>

**HEREFORD REGIONAL MEDICAL CENTER  
BALANCE SHEET  
FOR MONTH ENDED MAY 31, 2020**

	CURRENT MONTH 5/31/2020	PRIOR MONTH 4/30/2020	VARIANCE
<b>ASSETS AND DEFERRED OUTFLOWS OF RESOURCES</b>			
<b>CURRENT ASSETS</b>			
Cash and Cash Equivalents	15,996,782	10,139,204	5,857,578
Gross Patient Accounts Receivable	9,873,588	9,043,414	830,174
Less: Estimated Allowance Accounts	<u>(7,642,455)</u>	<u>(7,290,064)</u>	<u>(352,391)</u>
Net Patient Accounts Receivable	2,231,134	1,753,351	477,783
Estimated Third Party Receivable	72,655	72,655	0
Supplemental Medicaid Payments Receivable	32,230	32,230	0
Other Receivables	14,504	15,201	(697)
Taxes Receivable	217,877	271,481	(53,604)
Inventories	434,436	448,046	(13,610)
Prepaid Expenses	<u>318,206</u>	<u>419,981</u>	<u>(101,775)</u>
<b>TOTAL CURRENT ASSETS</b>	<b>19,317,824</b>	<b>13,152,150</b>	<b>6,165,674</b>
<b>NON-CURRENT ASSETS</b>			
Investment in THIE	201,662	201,662	0
Capital Assets, Net	25,341,626	25,522,192	(180,567)
<b>TOTAL NON-CURRENT ASSETS</b>	<b>25,543,288</b>	<b>25,723,854</b>	<b>(180,567)</b>
<b>TOTAL ASSETS</b>	<b>44,861,112</b>	<b>38,876,004</b>	<b>5,985,107</b>
Deferred Outflows of Resources, Pension Plan	1,051,186	1,051,186	0
<b>TOTAL ASSETS AND DEFERED OUTFLOW OF RESOURCES</b>	<b><u>45,912,298</u></b>	<b><u>39,927,190</u></b>	<b><u>5,985,107</u></b>
<b>LIABILITIES</b>			
<b>CURRENT LIABILITIES</b>			
Accounts Payable	249,142	271,522	(22,381)
Accrued Compensation and Related Liabilities	889,935	819,098	70,836
Accrued Interest	262,319	174,879	87,440
Due to Third Parties	0	0	0
Grants Payable	5,864,015	232,029	5,631,985
Deferred Property Tax Revenue	1,801,063	2,251,329	(450,266)
Net Pension Liability	666,901	666,901	0
Deferred Inflow Resources	83,315	83,315	0
Current Maturities of Long-Term Debt	<u>780,000</u>	<u>780,000</u>	<u>0</u>
<b>TOTAL CURRENT LIABILITIES</b>	<b>10,596,689</b>	<b>5,279,074</b>	<b>5,317,615</b>
<b>LONG-TERM DEBT, LESS CURRENT MATURITIES</b>	<b>22,260,707</b>	<b>22,260,707</b>	<b>0</b>
<b>TOTAL LIABILITIES</b>	<b>32,857,396</b>	<b>27,539,782</b>	<b>5,317,615</b>
YEAR TO DATE EARNINGS	899,558	232,065	667,493
RETAINED EARNINGS	12,155,343	12,155,343	0
<b>TOTAL RETAINED EARNINGS</b>	<b>13,054,901</b>	<b>12,387,408</b>	<b>667,493</b>
<b>TOTAL LIABILITIES AND RETAINED EARNINGS</b>	<b><u>45,912,298</u></b>	<b><u>39,927,190</u></b>	<b><u>5,985,107</u></b>

## BALANCE SHEET:

- Cash and cash equivalents totaled \$15,996,782 at the end of the month, an increase of \$5,857,578 from prior month and \$9,104,451 from prior year. As mentioned previously, much of this is due to pandemic-related stimulus and grant funding. Therefore, over \$5M of this will be restricted to expenditures related to the pandemic. This leaves us with approximately \$11M in unrestricted funds—a considerable increase compared to last year at this time.
- Gross Patient Accounts Receivable increased by \$830,174 from prior month and is \$1,548,180 higher than prior year.
- Net Patient Receivables is also higher than prior month and year.
- The estimated third-party receivable of \$72,655 is the estimated amount due from the prior year Medicare cost report.
- Other Receivables is rent receivable and the net amount of various employee payroll deductions.
- Taxes Receivable reflects the outstanding ad valorem taxes we expect to receive this year. The decrease in property tax receivables for the month reflect amounts collected this month.
- Prepaid expenses include insurance, service contracts and tax collection expenses.
- Inventory reflects service supplies on hand.
- Net Capital Assets represent Property, Plant & Equipment net of accumulated depreciation.
- Accounts Payable includes outstanding expenses due and accrued expenses.
- Accrued compensation and related liabilities include wages, taxes, retirement and PTO liability.
- Accrued interest is bond interest payable at month end. The next semi-annual bond payment is due on 9/1/2020.
- Grants payable reflects funding received for the SBA Payroll Protection Program and HHS stimulus funding. As mentioned previously, these amounts will be moved from a payable to revenue as the funds are either forgiven or expended.
- The items for Net Pension Liability and Deferred Inflow of Resources pertain to our retirement liability and will only be changed once each year after our annual audit. The changes to these accounts have been recorded per the audit.
- Current maturities of long-term debt of \$780,000 is the amount that is to be paid within the next twelve months and is considered a current liability.
- Long-term debt, less current, reflects the outstanding amount due on the bonds.

HEREFORD REGIONAL MEDICAL CENTER  
 HEREFORD HEALTH CLINIC  
 ANALYSIS OF ACCOUNTS RECEIVABLE  
 AS OF 05/31/2020

HOSPITAL																
	0 - 30		31 - 60		61 - 90		91 - 120		121 - 150		151 - 180		181+		TOTAL	
BCBS	\$ 289,962		\$ 70,029		\$ 10,442		\$ 5,950		\$ 1,328		\$ 644		\$ 4,193		\$ 382,548	4%
COMMERCIAL	\$ 556,366		\$ 219,502		\$ 87,432		\$ 134,313		\$ 62,643		\$ 30,757		\$ 214,167		\$ 1,305,180	14%
MEDICARE	\$ 719,962		\$ 43,928		\$ 29,972		\$ 49,476		\$ 11,907		\$ -		\$ 15,961		\$ 871,206	10%
MEDICARE MGD	\$ 197,835		\$ 38,640		\$ 9,569		\$ 7,724		\$ 19,060		\$ 6,109		\$ 25,469		\$ 304,406	3%
MEDICAID	\$ 115,074		\$ 26,564		\$ 13,508		\$ 5,803		\$ 2,827		\$ 8,649		\$ 65,402		\$ 237,827	3%
MEDICAID MGD	\$ 335,571		\$ 52,659		\$ 40,280		\$ 16,931		\$ 11,856		\$ 20,240		\$ 181,683		\$ 659,220	7%
SELF PAY	\$ 739,541		\$ 521,406		\$ 730,501		\$ 614,092		\$ 575,826		\$ 147,650		\$ 1,990,762		\$ 5,319,779	59%
	\$ 2,954,311		\$ 972,728		\$ 921,704		\$ 834,289		\$ 685,447		\$ 214,049		\$ 2,497,637			
<b>TOTALS</b>	\$ 2,954,311	<b>33%</b>	\$ 972,728	<b>11%</b>	\$ 921,704	<b>10%</b>	\$ 834,289	<b>9%</b>	\$ 685,447	<b>8%</b>	\$ 214,049	<b>2%</b>	\$ 2,497,637	<b>28%</b>	\$ 9,080,164	

CLINIC																
	0 - 30		31 - 60		61 - 90		91 - 120		121 - 150		151 - 180		181+		TOTAL	
BCBS	\$ 30,424		\$ 7,627		\$ 1,714		\$ 449		\$ 973		\$ 138		\$ 3,855		\$ 45,180	7%
COMMERCIAL	\$ 59,558		\$ 24,982		\$ 9,757		\$ 5,335		\$ 8,560		\$ 2,904		\$ 25,073		\$ 136,169	22%
MEDICARE	\$ 35,241		\$ 1,003		\$ 1,033		\$ 22		\$ (633)		\$ (72)		\$ 455		\$ 37,049	6%
MEDICARE MGD	\$ 13,458		\$ 458		\$ 496		\$ 209		\$ 436		\$ 136		\$ 477		\$ 15,670	3%
MEDICAID	\$ 7,272		\$ 2,911		\$ 1,188		\$ 816		\$ 445		\$ 464		\$ 786		\$ 13,882	2%
MEDICAID MGD	\$ 41,071		\$ 3,178		\$ 3,229		\$ 3,736		\$ 2,195		\$ 2,263		\$ 43,971		\$ 99,643	16%
SELF PAY	\$ 39,633		\$ 43,587		\$ 46,227		\$ 39,251		\$ 42,396		\$ 14,923		\$ 42,780		\$ 268,797	44%
	\$ 226,657		\$ 83,746		\$ 74,724		\$ 49,818		\$ 54,372		\$ 20,756		\$ 117,397			
<b>TOTALS</b>	\$ 226,657	<b>37%</b>	\$ 83,746	<b>14%</b>	\$ 74,724	<b>12%</b>	\$ 49,818	<b>8%</b>	\$ 54,372	<b>9%</b>	\$ 20,756	<b>3%</b>	\$ 117,397	<b>19%</b>	\$ 616,390	

0.00

HOSPITAL	\$ 9,080,164
CLINIC	\$ 616,390
<b>TOTAL AR</b>	<u>\$ 9,696,554</u>



**HEREFORD REGIONAL MEDICAL CENTER  
STATEMENT OF REVENUE AND EXPENSES  
FOR THE PERIOD ENDING APRIL 30, 2020**

<u>CURRENT MONTH ACTUAL</u>	<u>CURRENT MONTH BUDGET</u>	<u>CURRENT MONTH VARIANCE</u>		<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>YTD VARIANCE</u>
<b>REVENUE</b>						
614,598	600,983	13,615	IP REVENUE	4,200,952	4,206,883	(5,931)
1,887,659	2,518,691	(631,032)	OP REVENUE	18,601,154	17,630,839	970,315
317,771	463,409	(145,638)	CLINIC REVENUE	3,104,404	3,243,861	(139,456)
13,766	189,500	(175,734)	MEDICAID SUPPLEMENTAL PAYMENTS	722,119	1,326,500	(604,381)
<u>2,833,794</u>	<u>3,772,583</u>	<u>(938,789)</u>	<b>GROSS PATIENT REVENUE</b>	<u>26,628,629</u>	<u>26,408,083</u>	<u>220,546</u>
<u>1,875,141</u>	<u>2,187,861</u>	<u>(312,720)</u>	DEDUCTIONS FROM REVENUE	<u>15,716,740</u>	<u>15,315,025</u>	<u>401,714</u>
958,653	1,584,723	(626,070)	<b>NET PATIENT REVENUE</b>	10,911,890	11,093,058	(181,168)
<u>276,655</u>	<u>90,992</u>	<u>185,664</u>	OTHER REVENUE	<u>733,820</u>	<u>636,942</u>	<u>96,878</u>
1,235,308	1,675,714	(440,406)	<b>TOTAL REVENUE</b>	11,645,710	11,730,000	(84,290)
<b>EXPENSES</b>						
782,243	753,092	29,150	SALARIES AND WAGES	5,135,035	5,271,647	(136,612)
114,897	185,412	(70,516)	EMPLOYEE BENEFITS	1,168,030	1,297,887	(129,857)
457,857	489,592	(31,735)	PROFESSIONAL FEES	3,428,131	3,427,142	989
179,096	208,498	(29,402)	SUPPLIES	1,501,693	1,459,485	42,208
16,922	26,385	(9,463)	TELEPHONE/UTILITIES	133,339	184,695	(51,356)
2,746	6,282	(3,535)	TRAINING AND EDUCATION	34,555	43,972	(9,417)
15,816	9,342	6,474	REPAIRS AND MAINTENANCE	39,409	65,392	(25,982)
109,673	109,452	221	SERVICE CONTRACTS	751,463	766,162	(14,699)
19,631	13,695	5,936	INSURANCE	110,313	95,865	14,448
0	1,193	(1,193)	LEGAL EXPENSE	5,653	8,348	(2,695)
87,483	88,935	(1,453)	INTEREST EXPENSE	630,811	622,548	8,263
40,566	50,858	(10,292)	OTHER EXPENSES	357,798	356,005	1,792
180,567	183,192	(2,625)	DEPRECIATION	1,281,637	1,282,342	(705)
<u>2,007,494</u>	<u>2,125,927</u>	<u>(118,433)</u>	<b>TOTAL OPERATING EXPENSES</b>	<u>14,577,867</u>	<u>14,881,489</u>	<u>(303,622)</u>
<u>(772,186)</u>	<u>(450,213)</u>	<u>(321,973)</u>	OPERATING INCOME / (LOSS)	<u>(2,932,157)</u>	<u>(3,151,489)</u>	<u>219,332</u>
<u>447,867</u>	<u>450,213</u>	<u>(2,346)</u>	NON-OPERATING REVENUE	<u>3,164,223</u>	<u>3,151,489</u>	<u>12,734</u>
<u>(324,319)</u>	<u>(0)</u>	<u>(324,319)</u>	<b>NET GAIN/(LOSS)</b>	<u>232,065</u>	<u>(0)</u>	<u>232,066</u>

**HEREFORD REGIONAL MEDICAL CENTER  
STATEMENT OF REVENUE AND EXPENSE  
FOR THE PERIODS ENDING APRIL 30, 2020 AND 2019**

<u>APR 2020 ACTUAL</u>	<u>APR 2019 ACTUAL</u>	<u>VARIANCE</u>		<u>YTD FY 2020 ACTUAL</u>	<u>YTD FY 2019 ACTUAL</u>	<u>VARIANCE</u>
<b>REVENUE</b>						
614,598	653,688	(39,089)	IP REVENUE	4,200,952	4,193,872	7,080
1,887,659	2,401,008	(513,349)	OP REVENUE	18,601,154	17,717,379	883,776
317,771	440,168	(122,397)	CLINIC REVENUE	3,104,404	3,235,091	(130,687)
13,766	203,150	(189,384)	MEDICAID SUPPLEMENTAL PAYMENTS	722,119	1,766,743	(1,044,624)
<u>2,833,794</u>	<u>3,698,014</u>	<u>(864,220)</u>	<b>GROSS PATIENT REVENUE</b>	<u>26,628,629</u>	<u>26,913,085</u>	<u>(284,456)</u>
<u>1,875,141</u>	<u>2,029,564</u>	<u>(154,423)</u>	DEDUCTIONS FROM REVENUE	<u>15,716,740</u>	<u>16,133,880</u>	<u>(417,141)</u>
958,653	1,668,449	(709,796)	<b>NET PATIENT REVENUE</b>	10,911,890	10,779,205	132,685
<u>276,655</u>	<u>167,024</u>	<u>109,631</u>	OTHER REVENUE	<u>733,820</u>	<u>974,283</u>	<u>(240,464)</u>
1,235,308	1,835,473	(600,165)	<b>TOTAL REVENUE</b>	11,645,710	11,753,488	(107,779)
<b>EXPENSES</b>						
782,243	726,287	55,955	SALARIES AND WAGES	5,135,035	5,162,416	(27,381)
114,897	202,650	(87,753)	EMPLOYEE BENEFITS	1,168,030	1,430,876	(262,845)
457,857	461,212	(3,356)	PROFESSIONAL FEES	3,428,131	3,420,647	7,484
179,096	215,963	(36,868)	SUPPLIES	1,501,693	1,481,630	20,063
16,922	19,061	(2,139)	TELEPHONE/UTILITIES	133,339	177,741	(44,402)
2,746	7,420	(4,673)	TRAINING AND EDUCATION	34,555	57,670	(23,116)
15,816	1,610	14,206	REPAIRS AND MAINTENANCE	39,409	34,137	5,273
109,673	117,492	(7,819)	SERVICE CONTRACTS	751,463	760,274	(8,812)
19,631	23,401	(3,770)	INSURANCE	110,313	102,914	7,399
0	1,000	(1,000)	LEGAL EXPENSE	5,653	8,022	(2,369)
87,483	151,206	(63,723)	INTEREST EXPENSE	630,811	628,952	1,859
40,566	48,385	(7,819)	OTHER EXPENSES	357,798	344,316	13,482
180,567	176,273	4,293	DEPRECIATION	1,281,637	1,239,671	41,966
<u>2,007,494</u>	<u>2,151,961</u>	<u>(144,467)</u>	<b>TOTAL OPERATING EXPENSES</b>	<u>14,577,867</u>	<u>14,849,266</u>	<u>(271,400)</u>
<u>(772,186)</u>	<u>(316,488)</u>	<u>(455,699)</u>	OPERATING INCOME / (LOSS)	<u>(2,932,157)</u>	<u>(3,095,778)</u>	<u>163,621</u>
<u>447,867</u>	<u>416,930</u>	<u>30,937</u>	NON-OPERATING REVENUE	<u>3,164,223</u>	<u>2,907,712</u>	<u>256,511</u>
<u>(324,319)</u>	<u>100,443</u>	<u>(424,762)</u>	<b>NET GAIN/(LOSS)</b>	<u>232,065</u>	<u>(188,066)</u>	<u>420,132</u>

P.O. Box 32661  
Amarillo, TX 79120



# ESTIMATE

Estimate Number: 4557  
Estimate Date: Feb 24, 2020

Voice: 806-355-8112  
Fax: 806-355-8144

Page: 1

<b>Submitted To:</b>
Hereford Regional Medical Center 540 W. 15th Street Hereford, TX 79045

<b>Job to Be Performed At:</b>
Hereford Regional Medical Center 540 W. 15th Street Hereford, TX 79045

<b>Customer ID</b>	<b>Phone No.</b>	<b>Sales Rep Name</b>
HER004	806-364-2141 ext.331	SAM VAUGHN
<b>Customer Contact</b>	<b>Fax No.</b>	<b>Payment Terms</b>
Johnny Zambrano	806-349-9104	Due Upon Completion

Quantity	Description	Unit Price	Amount
1.00	Asphalt Parking Areas & Drive Lanes: 2-Inch Asphalt Repairs for 41 Areas: 472 Sq. Yds. Sawcut, Excavate failed Asphalt, Compact existing Base, Apply Tack & Place 2" compacted depth Hotmix.	16,284.00	16,284.00
1.00	Gem Seal Right Pointe Hot-Pour Rubber & Asphalt Crack Sealer: 4,756 Lin. Ft. Gem Seal Rubberized Asphalt Crack Sealant heated to 380 degrees F, injected into cracks & squeegeed flush.	4,993.00	4,993.00
1.00	2-Coat Gem Seal Black Diamond Premium Sealcoat for Asphalt Pavement: 13,860 Sq. Yds. Pavement Cleaned & Power Washed. 2-coats of Black Diamond mineral filled asphalt Sealcoat, with Silica Sand, Ultra Latex & Fass Dri.	31,185.00	31,185.00

<b>Sub Total</b>	<b>Continued</b>
<b>Tax</b>	<b>Continued</b>
<b>TOTAL ESTIMATE AMOUNT</b>	<b>Continued</b>

Payment in full due upon completion. Past due 10 days after completion unless otherwise specified in this estimate. 1 1/2% p month will be charged for any delinquent accounts. All material remains the property of the contractor until final payment is received. Any alteration or deviation from the above involving extra cost will become an extra charge. The Contractor agrees to carry all necessary insurance. Prices confirmed upon acceptance.

### ACCEPTANCE

You are hereby authorized to furnish all materials and labor required to complete the work mentioned in the above estimate, for which undersigned agrees to pay the amount mentioned in said estimate and according to the terms thereof.

Date: \_\_\_\_\_ 2020 Authorized Signature: \_\_\_\_\_

Please Sign and Return a Copy

P.O. Box 32661  
Amarillo, TX 79120



# ESTIMATE

Estimate Number: 4557  
Estimate Date: Feb 24, 2020

Page: 2

Voice: 806-355-8112  
Fax: 806-355-8144

<b>Submitted To:</b>
Hereford Regional Medical Center 540 W. 15th Street Hereford, TX 79045

<b>Job to Be Performed At:</b>
Hereford Regional Medical Center 540 W. 15th Street Hereford, TX 79045

<b>Customer ID</b>	<b>Phone No.</b>	<b>Sales Rep Name</b>
HER004	806-364-2141 ext.331	SAM VAUGHN
<b>Customer Contact</b>	<b>Fax No.</b>	<b>Payment Terms</b>
Johnny Zambrano	806-349-9104	Due Upon Completion

Quantity	Description	Unit Price	Amount
1.00	Layout, Striping & Marking for Parking, Handicapped, Fire Lane with Stencils & Remove and Reset existing Wheel stops.	6,800.00	6,800.00
1.00	Outer Ring Road: 2-Inch Asphalt Repairs for 2 Areas: 138 Sq. Yds. Sawcut, Excavate failed Asphalt, Compact existing Base, Apply Tack & Place 2" compacted depth Holmix.	4,761.00	4,761.00
1.00	2-Coat Gem Seal Black Diamond Premium Sealcoat for Asphalt Pavement: 4,178 Sq. Yds. Pavement Cleaned & Power Washed. 2-coats of Black Diamond mineral filled asphalt Sealcoat, with Silica Sand, Ultra Latex & Fass Dri.	9,400.00	9,400.00
<b>Sub Total</b>			<b>73,423.00</b>
<b>Tax</b>			
<b>TOTAL ESTIMATE AMOUNT</b>			<b>73,423.00</b>

Payment in full due upon completion. Past due 10 days after completion unless otherwise specified in this estimate. 1 1/2% per month will be charged for any delinquent accounts. All material remains the property of the contractor until final payment is received. Any alteration or deviation from the above involving extra cost will become an extra charge. The Contractor agrees to carry all necessary insurance. Prices confirmed upon acceptance.

### ACCEPTANCE

You are hereby authorized to furnish all materials and labor required to complete the work mentioned in the above estimate, for which undersigned agrees to pay the amount mentioned in said estimate and according to the terms thereof.

Date: \_\_\_\_\_ 2020 Authorized Signature: \_\_\_\_\_

Please Sign and Return a Copy

Doug Caperton, A HomeTown DIRT & Paving Contractor  
 P.O. Box 1146  
 Hereford, Texas 79045  
 806-346-9517

**Proposal**

PROPOSAL NO. \_\_\_\_\_  
 SHEET NO. \_\_\_\_\_  
 DATE 2-25-2020

PROPOSAL SUBMITTED TO:	WORK TO BE PERFORMED AT:
NAME <u>Hereford Regional Medical Center</u>	ADDRESS
ADDRESS <u>540 W. 15 Street</u>	DATE OF PLANS
<u>Hereford, Texas 79045</u>	ARCHITECT
PHONE NO. <u>806-364-2141</u>	

We hereby propose to furnish the materials and perform the labor necessary for the completion of Parking and Driveway asphalt paving

Patching, square out potholes if caliche is unsuitable replace with crushed caliche, water + compact. Prime with road oil, Lay down two inches of hot mix compact to one and half,

\$29,250<sup>00</sup>/<sub>100</sub>

Fill cracks 1/4" wide and wider with Rubberize crack sealer. Smaller cracks will be cover by sealer,

Spray with Seal Master Seal Coating

\$845<sup>00</sup>/<sub>100</sub>

STRIPING parking Lines, Handicap Emblems, Fire Lanes Lines

All material is guaranteed to be as specified, and the above work to be performed in accordance with the drawings and specifications submitted for above work and completed in a substantial workmanlike manner for the sum of Seventy Four thousand Four hundred and 00/100 Dollars (\$ 74,400<sup>00</sup>/<sub>100</sub> ) with payments to be made as follows. half when started

Rest upon completion,

one year coverage on work

Any alteration or deviation from above specifications involving extra costs will be executed only upon written order, and will become an extra charge over and above the estimate. All agreements contingent upon strikes, accidents, or delays beyond our control.

Respectfully submitted Doug Caperton

Per \_\_\_\_\_  
 Note — this proposal may be withdrawn by us if not accepted within \_\_\_\_\_ days.

**ACCEPTANCE OF PROPOSAL**

The above prices, specifications, and conditions are satisfactory and are hereby accepted. You are authorized to do the work as specified. Payments will be made as outlined above.

Signature \_\_\_\_\_  
 Date \_\_\_\_\_ Signature \_\_\_\_\_

P.O. Box 32661  
Amarillo, TX 79120



# ESTIMATE

Estimate Number: 4557  
Estimate Date: Jun 19, 2020

Page: 1

Voice: 806-355-8112  
Fax: 806-355-8144

<b>Submitted To:</b>
Hereford Regional Medical Center 540 W. 15th Street Hereford, TX 79045

<b>Job to Be Performed At:</b>
Hereford Regional Medical Center 540 W. 15th Street Hereford, TX 79045

<b>Customer ID</b>	<b>Phone No.</b>	<b>Sales Rep Name</b>
HER004	806-364-2141 ext.331	SAM VAUGHN
<b>Customer Contact</b>	<b>Fax No.</b>	<b>Payment Terms</b>
Johnny Zambrano	806-349-9104	Due Upon Completion

Quantity	Description	Unit Price	Amount
1.00	Asphalt Parking Areas & Drive Lanes: 2-Inch Asphalt Repairs for 41 Areas: 472 Sq. Yds. Sawcut, Excavate failed Asphalt, Compact existing Base, Apply Tack & Place 2" compacted depth Hotmix.	15,281.00	15,281.00
1.00	Gem Seal Right Pointe Hot-Pour Rubber & Asphalt Crack Sealer: 4,756 Lin. Ft. Gem Seal Rubberized Asphalt Crack Sealant heated to 380 degrees F, injected into cracks & squeegeed flush.	4,993.00	4,993.00
1.00	2-Coat Gem Seal Black Diamond Premium Sealcoat for Asphalt Pavement: 13,860 Sq. Yds. Pavement Cleaned & Power Washed. 2-coats of Black Diamond mineral filled asphalt Sealcoat, with Silica Sand, Ultra Latex & Fass Dri.	31,185.00	31,185.00

Sub Total	Continued
Tax	Continued
<b>TOTAL ESTIMATE AMOUNT</b>	<b>Continued</b>

**Payment in full due upon completion. Past due 10 days after completion unless otherwise specified in this estimate. 1 1/2% p month will be charged for any delinquent accounts. All material remains the property of the contractor until final payment is received. Any alteration or deviation from the above involving extra cost will become an extra charge. The Contractor agrees to carry all necessary insurance. Prices confirmed upon acceptance.**

**ACCEPTANCE**

You are hereby authorized to furnish all materials and labor required to complete the work mentioned in the above estimate, for which undersigned agrees to pay the amount mentioned in said estimate and according to the terms thereof.

Date: \_\_\_\_\_ 2020 Authorized Signature: \_\_\_\_\_

Please Sign and Return a Copy



P.O. Box 32661  
 Amarillo, TX 79120



# ESTIMATE

Estimate Number: 4557  
 Estimate Date: Jun 19, 2020

Page: 2

Voice: 806-355-8112  
 Fax: 806-355-8144

<b>Submitted To:</b>
Hereford Regional Medical Center 540 W. 15th Street Hereford, TX 79045

<b>Job to Be Performed At:</b>
Hereford Regional Medical Center 540 W. 15th Street Hereford, TX 79045

<b>Customer ID</b>	<b>Phone No.</b>	<b>Sales Rep Name</b>
HER004	806-364-2141 ext.331	SAM VAUGHN
<b>Customer Contact</b>	<b>Fax No.</b>	<b>Payment Terms</b>
Johnny Zambrano	806-349-9104	Due Upon Completion

Quantity	Description	Unit Price	Amount
1.00	Layout, Striping & Marking for Parking, Handicapped, Fire Lane with Stencils & Remove and Reset existing Wheel stops.	6,800.00	6,800.00
1.00	Outer Ring Road: 2-Inch Asphalt Repairs for 2 Areas: 138 Sq. Yds. Sawcut, Excavate failed Asphalt, Compact existing Base, Apply Tack & Place 2" compacted depth Hotmix.	4,761.00	4,761.00
1.00	2-Coat Gem Seal Black Diamond Premium Sealcoat for Asphalt Pavement: 1,900 Sq. Yds. Pavement Cleaned & Power Washed. 2-coats of Black Diamond mineral filled asphalt Sealcoat, with Silica Sand, Ultra Latexf & Fass Dri.	4,275.00	4,275.00
1.00	3-Inch Flexible Base & 2-Inch Asphalt Repairs for 2 Areas Damage by Roofing Contractor in rear	19,525.00	19,525.00

Sub Total	Continued
Tax	Continued
<b>TOTAL ESTIMATE AMOUNT</b>	<b>Continued</b>

**Payment in full due upon completion. Past due 10 days after completion unless otherwise specified in this estimate. 1 1/2% p month will be charged for any delinquent accounts. All material remains the property of the contractor until final payment is received. Any alteration or deviation from the above involving extra cost will become an extra charge. The Contractor agrees to carry all necessary insurance. Prices confirmed upon acceptance.**

### ACCEPTANCE

You are hereby authorized to furnish all materials and labor required to complete the work mentioned in the above estimate, for which undersigned agrees to pay the amount mentioned in said estimate and according to the terms thereof.

Date: \_\_\_\_\_ 2020 Authorized Signature: \_\_\_\_\_

Please Sign and Return a Copy

# ESTIMATE

P.O. Box 32661  
Amarillo, TX 79120



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<b>Customer Contact</b>	<b>Fax No.</b>	<b>Payment Terms</b>
Johnny Zambrano	806-349-9104	Due Upon Completion

Quantity	Description	Unit Price	Amount
	of Hospital: 385 Sq. Yds. Sawcut, Excavate 5" of failed pavement, Compact existing Sub-base, Add 3" of new Flexible Base and compact, Apply Tack & Place 2" compacted depth Hot-mix. If New Flexible Base is not needed or less than estimated is used, we will credit back the Flexible Base not used in these areas.		
Sub Total			86,820.00
Tax			
<b>TOTAL ESTIMATE AMOUNT</b>			<b>86,820.00</b>

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Please Sign and Return a Copy



**HEREFORD REGIONAL MEDICAL CENTER  
CREDENTIALING LIST  
June 2020**

**Physician Initial or Reappointment**

**Initial Appointment**

**Provisional Status**

Bednarczyk, Steven, DO – Emergency Medicine

Ireland, Rhiana, MD – Emergency Medicine

Kaya, Dersim, MD – Emergency Medicine

**Reappointment**

**Active Status**

**Courtesy Status**

**Consulting Status**

Sbar, Alan, MD – General Surgery

**Advancement**

**Voluntary Resignations**

**Allied Health Initial or Reappointment**

**Initial Appointment**

**Provisional**

**Reappointment**

Richardson, Christy, CRNA – Nurse Anesthetist

**Advancement**

**Voluntary Resignations**